Company Registration No. 03053799 (England and Wales)
THE LONDON COLLEGE OF BEAUTY THERAPY LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2020

COMPANY INFORMATION

Directors Ms C Cavaliere De Moncayo

Ms K D Rahbary

Secretary Ms N Crawley

Company number 03053799

Registered office Ramillies House

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London England W1F 7LN

Auditor FLS Accounting Solutions Limited T/A SP Vinshaw

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 JULY 2020

The directors present the strategic report for the year ended 31 July 2020.

Principal activities

The principal activity of the company during the year was the provision of government funded classroom based learning and Apprenticeships to 16-18 year olds and adults. The principal courses provided are in Beauty Therapy, Hair & Media Make Up and Hairdressing Diploma and Health & Fitness programmes as well as Advanced Level 4 courses in Aesthetics. In regards to Apprenticeships, the company continues to deliver Apprenticeship frameworks and standards in Beauty Therapy, Retail, and Team Leading.

London College of Beauty Therapy (LCBT) was founded in 1995 by Chairman Eileen Cavalier as a specialist independent Beauty college through a collaborative partnership with a General Further Education College. In 2004 LCBT was awarded a direct Further Education funding contract by Learning Skills Council London. Its mission is to deliver high quality training, create employment opportunities and provide business support to the beauty and retail sectors. Located in central London, LCBT offers a wide range of courses across the beauty, hair & media make-up, hairdressing, retail, customer service, health & fitness and well-being sectors, and provides a variety of routes to enter employment through classroom based and apprenticeship training. LCBT has additionally been delivering a range of apprenticeship programmes over many years, working closely with employers to facilitate successful outcomes for both apprentices and employers alike. All LCBT training courses offer monthly enrolments and therefore enable individuals to enrol and commence training all year round, supporting the engagement of learners as the needs arise and a gradual stream of completions which maximises the opportunities to gain employment after training. LCBT offers 'careers, not courses' and provides a holistic approach to training including an extensive programme of support exceeding their accredited training including life skills, employability skills, industry experience through the in-house dedicated Job Shop specialist industry support founded in 2000.

Fair review of the business

In 2019/20 LCBT continued a focus on investment in quality education and training provision as well as continuing to make efficiency savings, continuing also with a narrow and focused subcontracting as part of a strategic review of the business. From March to June, we were able to minimise impact from Covid19 through continuing all teaching remotely via the online learning and e-teaching facilities that were developed in 2018/19 as part of an adult flexible learning project. From June 15th, we resumed some face to face teaching with restrictions and full classroom based teaching with safety measures resumed from September. Approx. 90% of the learners started and finished successfully in year despite the lockdown challenges and 10% of the learners rolled over to 20/21 and they will be finishing their course by end of the December.

New Hair and Media Technical qualifications introduced in 2019/20 year still achieved 85% to 90% success rates despite the lockdown. We had less new group starts as a result of lockdown, which had an impact on total revenue, however our 16-18 year old funding allocation for 2019/20 remained the same as the previous academic year. We have run a new ITEC Beauty qualification for adult learners where they can get their L2/L3 qualifications within 8 months as well as started running new advanced Level 4 qualifications allowing learners to progress to higher levels of study.

The main LCBT site has undergone significant refurbishment in 2020 by the landlord, as a result we have taken additional teaching space in Hoxton London, which has enabled us to trial provision within East London.

LCBT financial position is currently rated as outstanding within the ESFA health categories.

Principal risks and uncertainties

The College and its business strategy are subject to key risks, which include changes to Government funding policy and stakeholder relationships. They significant risk is the continued devolution of the Adult Education Budget (AEB)to mayor combined authorities, which for the LCBT would be the Greater London Authority (GLA). The continuing Covid19 pandemic provides continued uncertainty going forward. However, the college considers itself to be in a strong position to weather this impact any future government funding policy changes, mainly due to both the college's professionalism and adaptability to optimise opportunities within the sector.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

Future Developments

LCBT strategy is to increase the range of courses available as part of our core specialist areas including further development of advanced level qualifications and using LCBT's strong branding and reputation in the industry to build on franchising and other partnership delivery opportunities both domestically and internationally.

We are continuing to grow our L4 provision, which is a strong and growing area of provision. We are also continuing to work in partnership with employers to meet skills needs in line with the Chancellors jobs plan. We expect to see a growth in trainceships and apprenticeships in the next 12 months working in partnership with employers.

On behalf of the board

Ms C Cavaliere De Moncayo **Director** 21 December 2020

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 JULY 2020

The directors present their annual report and financial statements for the year ended 31 July 2020.

Principal activities

The principal activity of the company continued to be that of provision of government funded classroom based learning and Apprenticeships to 16 - 18 year olds and adults, for Beauty Therapy, Hair & Media Make Up and Hairdressing Diploma programmes, Health & Fitness Diplomas and Certificates and Apprenticeships in Beauty, Retail, Management, Team leading, Customer Service. Business Administration and Hospitality industries.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Ms C Cavaliere De Moncayo Ms K D Rahbary

Results and dividends

The results for the year are set out on page 7.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Audito

FLS Accounting Solutions Limited T/A SP Vinshaw were appointed as auditor to the company and in accordance with section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Ms C Cavaliere De Moncayo **Director**

Ms K D Rahbary Director

21 December 2020

DIRECTORS' RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 31 JULY 2020

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE LONDON COLLEGE OF BEAUTY THERAPY LIMITED

Opinion

We have audited the financial statements of The London College Of Beauty Therapy Limited (the 'company') for the year ended 31 July 2020 which comprise the statement of income and retained earnings, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 July 2020 and of its profit for the year then
 ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast
 significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a
 period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF THE LONDON COLLEGE OF BEAUTY THERAPY LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Sadikali Gulamabas Premji FCCA (Senior Statutory Auditor)
for and on behalf of FLS Accounting Solutions Limited T/A SP Vinshaw 21 December 2020

Chartered Certified Accountants Statutory Auditor

36 The Metro Centre Dwight Road Watford WD18 9SB

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 JULY 2020

		2020	2019
	Notes	£	£
Turnover	3	4,004,260	5,095,885
Cost of sales		(1,557,687)	(2,008,220)
Gross profit		2,446,573	3,087,665
Administrative expenses		(2,272,628)	(2,849,171)
Other operating income		63,316	-
Operating profit	4	237,261	238,494
Interest receivable and similar income	7	17,556	19,501
Profit before taxation		254,817	257,995
Tax on profit	8	(59,018)	(15,093)
Profit for the financial year		195,799	242,902
Retained earnings brought forward		4,754,168	4,511,266
Retained earnings carried forward		4,949,967	4,754,168

The profit and loss account has been prepared on the basis that all operations are continuing operations.

BALANCE SHEET

AS AT 31 JULY 2020

		202	20	201	19
	Notes	£	£	£	£
Fixed assets					
Tangible assets	9		58,413		123,349
Current assets					
Stocks	10	3,140		2,864	
Debtors	11	259,043		329,932	
Cash at bank and in hand		5,772,725		5,278,461	
		6,034,908		5,611,257	
Creditors: amounts falling due within one year	12	(718,254)		(555,338)	
Net current assets			5,316,654		5,055,919
Total assets less current liabilities			5,375,067		5,179,268
Provisions for liabilities	13		(425,000)		(425,000
Net assets			4,950,067		4,754,268
Capital and reserves			+		
Called up share capital	16		100		100
Profit and loss reserves			4,949,967 ———		4,754,168
Total equity			4,950,067		4,754,268

The financial statements were approved by the board of directors and authorised for issue on 21 December 2020 and are signed on its behalf by:

Ms C Cavaliere De Moncayo

Ms K D Rahbary

Director

Director

Company Registration No. 03053799

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 JULY 2020

		2020	ı	2019	}
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	20		494,836		(21,470)
Income taxes (paid)/refunded			(18,128)		401,615
Net cash inflow from operating activities			476,708		380,145
Investing activities					
Purchase of tangible fixed assets Interest received		- 17,556		(16,409) 19,501	
Net cash generated from investing activities			17,556		3,092
Net increase in cash and cash equivalents			494,264		383,237
Cash and cash equivalents at beginning of year			5,278,461		4,895,224
Cash and cash equivalents at end of year			5,772,725		5,278,461

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2020

1 Accounting policies

Company information

The London College Of Beauty Therapy Limited is a private company limited by shares incorporated in England and Wales. The registered office is Ramillies House, 1 - 2 Ramillies Street, London, England, W1F 7LN.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The directors have reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The directors regard the foreseeable future as no less than twelve months following the publication of these annual financial statements. The directors have considered the company's balance sheet position as at the year end, its working capital forecasts, the current COVID19 crisis and projections, taking account of possible changes in trading performance and the current state of its operating market, and are satisfied that for the foreseeable future the company's

financial position is improving and will enable the company to remain in operational existence. In addition, the directors and shareholders have agreed to provide continuing financial support as and when required to enable the company to continue in operational existence. Consequently, the directors consider it to be appropriate to prepare the financial statements on the going concern basis.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest \mathfrak{L} .

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

1 Accounting policies

(Continued)

1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold improvementsOver the period of the leasePlant and equipment20% - 33% straight lineFixtures and fittings20% - 33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.6 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of replacement cost and cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

1 Accounting policies

(Continued)

1.7 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

1 Accounting policies

(Continued)

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.11 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

1 Accounting policies

(Continued)

1.15 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

All the turnover rose within the United Kingdom.

	2020	2019
	£	£
Other significant revenue		
Interest income	17,556	19,501
Grants received	63,316	-
Operating profit		
	2020	2019
Operating profit for the year is stated after charging/(crediting):	£	£
Government grants	(63,316)	-
Fees payable to the company's auditor for the audit of the company's financial		
statements	17,200	14,512
Depreciation of owned tangible fixed assets	64,936	79,978
Operating lease charges	450,320	655,011

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2020

5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2020 Number	2019 Number
	Beauty Therapy & Retail	37	41
	Administration	3	3
	Admissions & Business Support	28	31
	Total	68	75
	Their aggregate remuneration comprised:	2222	2010
		2020 £	2019 £
	Wages and salaries	1,712,496	1,998,731
	Social security costs	167,237	193,173
	Pension costs	36,411	33,913
		1,916,144	2,225,817
6	Directors' remuneration		
		2020 £	2019 £
	Remuneration for qualifying services	90,876	94,693
	Company pension contributions to defined contribution schemes	1,315	976
		92,191	95,669
7	Interest receivable and similar income		
•		2020 £	2019 £
	Interest income		
	Interest on bank deposits	17,556	19,143
	Other interest income		358
	Total income	17,556 ———	19,501
	Investment income includes the following:		
	Interest on financial assets not measured at fair value through profit or loss	17,556	19,143
			

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

8	Taxation		
•		2020	2019
	Command Ann	£	£
	Current tax		
	UK corporation tax on profits for the current period	58,812	18,128
	Adjustments in respect of prior periods	-	(3,829)
	Total current tax	58,812	14,299
	Deferred tax		
	Origination and reversal of timing differences	206	794
	Total tax charge	59,018	15,093

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2020 £	2019 £
Profit before taxation	254,817	257,995
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2019: 019%)	48,415	49,019
Tax effect of expenses that are not deductible in determining taxable profit Capital allowances	123 (2,064)	337 (5,635)
Depreciation Under/(over) provided in prior years Deferred tax adjustment	12,338 - 206	15,196 (3,829) 794
Utilisation of tax losses		(40,789)
Taxation charge for the year	59,018	15,093

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2020

9	Tangible fixed assets				
		Leasehold improvements	Plant and equipment	Fixtures and fittings	Total
		£	£	£	£
	Cost				
	At 1 August 2019 and 31 July 2020	819,908	285,066	592,707	1,697,681
	Depreciation and impairment				
	At 1 August 2019	713,992	279,031	581,309	1,574,332
	Depreciation charged in the year	55,163	1,936	7,837	64,936
	At 31 July 2020	769,155	280,967	589,146	1,639,268
	Carrying amount				
	At 31 July 2020	50,753	4,099	3,561	58,413
	At 31 July 2019	105,916	6,035	11,398	123,349
10	Stocks			2020	2019
				£	£
	Finished goods and goods for resale		:	3,140	2,864
11	Debtors				
				2020	2019
	Amounts falling due within one year:			£	£
	Trade debtors			187,343	77,195
	Other debtors			458	-
	Prepayments and accrued income			63,295	244,584
				251,096	321,779
			•		
	Amounts falling due after more than one year:			2020 £	2019 £
	Amounts falling due after more than one year.			~	L
	Deferred tax asset (note 14)		:	7,947	8,153 ======
	Total debtors			259,043	329,932
			:		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

12	Creditors: amounts falling due within one year		
		2020	2019
		£	£
	Trade creditors	17,584	59,344
	Corporation tax	58,812	18,128
	Other taxation and social security	58,751	56,233
	Other creditors	1 81	181
	Accruals and deferred income	582,926	421,452
		718,254	555,338
13	Provisions for liabilities		
		2020	2019
		£	£
	Provisions for liabilities	425,000	425,000
	Movements on provisions:		
		Р	rovisions for
			liabilities £
	At 1 August 2019 and 31 July 2020		425,000

The company has provided for liabilities in respect of property commitments. The amounts provided are the directors current best estimate of the likely consideration to be paid to discharge its obligations.

14 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

Balances:	Assets 2020 £	Assets 2019 £
Accelerated capital allowances	7,947 	8,153 ———
Movements in the year:		2020 £
Asset at 1 August 2019 Charge to profit or loss		(8,153) 206
Asset at 31 July 2020		(7,947)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2020

14 Deferred taxation (Continued)

The deferred tax asset set out above is expected to reverse in more than 12 months and relates to timing differences

15 Retirement benefit schemes

Defined contribution schemes	2020 £	2019 £
Charge to profit or loss in respect of defined contribution schemes	36,411	33,913

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

16 Share capital

	2020 £	2019 £
Ordinary share capital		
Issued and fully paid		
100 Ordinary shares of £1 each	100	100

17 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

, , , ,	2020 £	2019 £
Within one year Between two and five years	687,148 29,414	655,000 655,000
	716,562	1,310,000

18 Events after the reporting date

The Covid-19 pandemic occurred during the Company's financial reporting period. The directors have carefully considered the likely effect of the Covid-19 pandemic on the future performance of the company and consider that it is likely to have an adverse impact on this. However, the directors consider that the company has sufficient resources to enable it to remain in business for the foreseeable future.

19 Ultimate controlling party

The company is controlled by the directors.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2020

20	Cash generated from/(absorbed by) operations			
	7, 1		2020	2019
			£	£
	Profit for the year after tax		195,799	242,902
	Adjustments for:			
	Taxation charged		59,018	15,093
	Investment income		(17,556)	(19,501)
	Depreciation and impairment of tangible fixed assets		64,936	79,978
	Movements in working capital:			
	(Increase)/decrease in stocks		(276)	12,276
	Decrease/(increase) in debtors		70,683	(76,203)
	Increase/(decrease) in creditors		122,232	(276,015)
	Cash generated from/(absorbed by) operations		494,836	(21,470)
21	Analysis of changes in net funds			
		1 August 2019	Cash flows	31 July 2020
		£	£	£
	Cash at bank and in hand	5,278,461	494,264	5,772,725

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.